

FORM 4

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

OMB APPROVAL

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STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934  
or Section 30(h) of the Investment Company Act of 1940

Check this box if no longer subject to  
Section 16. Form 4 or Form 5  
obligations may continue. See  
Instruction 1(b).

1. Name and Address of Reporting Person* <u>Mills Stacy</u>  (Last) (First) (Middle) <u>1166 AVENUE OF THE AMERICAS</u>  (Street) <u>NEW YORK</u> <u>NY</u>  (City) (State) (Zip)	2. Issuer Name and Ticker or Trading Symbol <u>MARSH &amp; MCLENNAN COMPANIES, INC. [ MMC ]</u>  3. Date of Earliest Transaction (Month/Day/Year) <u>02/28/2021</u>  4. If Amendment, Date of Original Filed (Month/Day/Year)	5. Relationship of Reporting Person(s) to Issuer (Check all applicable)  Director 10% Owner <input checked="" type="checkbox"/> Officer (give title below) Other (specify below) <u>Vice President and Controller</u>  6. Individual or Joint/Group Filing (Check Applicable Line)  <input checked="" type="checkbox"/> Form filed by One Reporting Person  Form filed by More than One Reporting Person
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Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

1. Title of Security (Instr. 3)	2. Transaction Date (Month/Day/Year)	2A. Deemed Execution Date, if any (Month/Day/Year)	3. Transaction Code (Instr. 8)		4. Securities Acquired (A) or Disposed Of (D) (Instr. 3, 4 and 5)			5. Amount of Securities Beneficially Owned Following Reported Transaction(s) (Instr. 3 and 4)	6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	7. Nature of Indirect Beneficial Ownership (Instr. 4)
			Code	V	Amount	(A) or (D)	Price			
Common Stock	02/28/2021		M <sup>(1)</sup>		2,598	A	\$0	5,521.083 <sup>(2)</sup>	D	
Common Stock	02/28/2021		F <sup>(1)</sup>		1,164	D	\$116.83	4,357.083	D	

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned  
(e.g., puts, calls, warrants, options, convertible securities)

1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Transaction Date (Month/Day/Year)	3A. Deemed Execution Date, if any (Month/Day/Year)	4. Transaction Code (Instr. 8)		5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5)		6. Date Exercisable and Expiration Date (Month/Day/Year)		7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4)	8. Price of Derivative Security (Instr. 5)	9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s) (Instr. 4)	10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	11. Nature of Indirect Beneficial Ownership (Instr. 4)
				Code	V	(A)	(D)	Date Exercisable	Expiration Date					
Restricted Stock Units	(3)	02/28/2021		M <sup>(1)</sup>			2,598	(4)	(4)	Common Stock	2,598	\$0	3,151	D

Explanation of Responses:

1. Vesting and distribution to reporting person of 2,598 shares underlying restricted stock units of which 1,164 were withheld by Marsh & McLennan Companies to cover applicable taxes. These 2,598 shares underlying restricted stock units relate to 603 restricted stock units that were granted on February 21, 2018, 995 restricted stock units relating to performance stock units that were granted on February 21, 2018 for the performance period 2018-2020, 551 restricted stock units that were granted on February 19, 2019 and 449 restricted stock units that were granted on February 19, 2020.
2. Includes dividend reinvestment shares acquired on May 15, 2020, August 14, 2020, November 13, 2020 and February 12, 2021.
3. The security converts to Marsh & McLennan Companies common stock on a 1-for-1 basis.
4. Not Applicable.

/s/ Tiffany D. Wooley,  
Attorney-in-Fact

03/02/2021

\*\* Signature of Reporting Person

Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

\* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

\*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.