| SEC For | m 4 FORM | 4 l | | ATES | S SE | - | | - | | NGE (| сомм | ISSION | | | | |
|---|---|--|--|----------------------------|--|--|-----|---|--------------------|---|--|---|---|---|---|--|
| | | | | Washington, D.C. 20549 | | | | | | | | | OMB APPROVAL | | | |
| Section 16. Form 4 or Form 5 obligations may continue. See | | | | | A pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940 | | | | | | | Estimated | | Number: ated average bur per response: | 3235-0287 den 0.5 | |
| 1. Name and Address of Reporting Person [*] Ingram Tamara | | | | | 2. Issuer Name and Ticker or Trading Symbol <u>MARSH & MCLENNAN COMPANIES</u> , <u>INC.</u> [MMC] | | | | | | | eck all appli X Directe | cable) | 10% Owne | | |
| (Last)(First)(Middle)C/O MARSH & MCLENNAN COMPANIES, 11166 AVENUE OF THE AMERICAS | | | | | 3. Date of Earliest Transaction (Month/Day/Year) 08/15/2022 | | | | | | | below) | | below | | |
| (Street) NEW YC | Street) NEW YORK NY 10036 | | | | | 4. If Amendment, Date of Original Filed (Month/Day/Year) | | | | | | | B. Individual or Joint/Group Filing (Check Applicable Line) X Form filed by One Reporting Person Form filed by More than One Reporting Person | | | |
| (City) (State) (Zip) Table I - Non-Derivative Securities Acquired, Disposed of, or Bener | | | | | | | | | | | | | | | | |
| Iable I - Non-Deriva 1. Title of Security (Instr. 3) 2. Transat Date (Month/Date) | | | | | ction 2A. Deemed Execution Date | | | a, 3. 4. Securities Transaction Disposed Of Code (Instr. 5) | | rities Acqui | red (A) or | 5. Amou Securiti Benefici | ount of rities ficially d Following | Form: Direct (D) or Indirect (I) (Instr. 4) | 7. Nature of Indirect Beneficial Ownership (Instr. 4) | |
| | | | | | | | | Code V | / Amount | (A) o (D) | r Price | Transac (Instr. 3 | tion(s) | | (1150.4) | |
| | Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities) | | | | | | | | | | | | | | | |
| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Year) | 3A. Deemed Execution Date, if any (Month/Day/Year | 4. Transa Code 8) | | | | 6. Date Exerc Expiration D (Month/Day/ | ate | nd 7. Title and Amount of Securities Underlying Derivative Secu (Instr. 3 and 4) | | 8. Price of Derivative Security (Instr. 5) | 9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s) (Instr. 4) | ly Direct (D or Indirec (I) (Instr. | Beneficial Ownershi t (Instr. 4) | |
| | | | | Code | v | (A) | (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | | | | |
| Restricted Stk. Units- Dir. Stk. Plan | (1) | 08/15/2022 | | J | | 14.74 | | (2) | (2) | Common Stock | 14.74 | \$171.8 | 4,305.8 | 6 D | | |

Explanation of Responses:

1. The security converts to Marsh & McLennan Companies common stock on a 1-for-1 basis.

2. Not Applicable.

/s/ Tessa Patti, Attorney-in-fact 08/17/2022

** Signature of Reporting Person Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.